

Reference Letter

Applicant

Complete name

Recommender

Email

Date

Signature

Recommender Information

Title:

Company:

First name:

Last name:

Evaluation

Knowledge of Field:(has substantial educational background and or relevant experience that applicant can build upon during Fellowship)

Excellent
 Very Good

Average
 Below Average

Work Habits: (takes initiative, is self-motivated, defines goals demonstrates achievement)

Excellent
 Very Good

Average
 Below Average

Seriousness of Purpose: (is committed to making a difference/ impact in his/her professional field)

Excellent
 Very Good

Average
 Below Average

Commitment to National Development: (is dedicated to addressing the development needs of his/her country)

Excellent
 Very Good

Average
 Below Average

Resourcefulness and Initiative: (is able to identify needs and seek out resources in order to address those needs)

Excellent
 Very Good

Average
 Below Average

Reference Letter (continued)

Emotional Maturity: (functions in a sensible manner· Takes responsibility for actions)

Excellent
 Very Good

Average
 Below Average

Adaptability to New Situations: (demonstrates ability to embrace change and flexibility to adjust to unfamiliar surroundings)

Excellent
 Very Good

Average
 Below Average

Leadership Qualities: (demonstrates potential in providing direction and guidance to others in order to achieve goals)

Excellent
 Very Good

Average
 Below Average

Recommendation Letter